

DR JS MOROKA LOCAL MUNICIPALITY



FINAL ANNUAL BUDGET

2020/2021

"WE DEVELOP AS WE GROW"

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1. ADMINISTRATOR'S FOREWORD

The Governor of the South African Reserve Bank confirmed on 16 January 2020, in the statement of the Monetary Policy Committee that the domestic economic outlook remains fragile. Monthly inflation up to December 2019 has been lower than the mid-point of the inflation target range. The annual consumer price index for January 2020 was 4,5% up from 4,0% in December 2019. It is important to note that these CPI forecasts were published prior the Corona virus outbreak. Public health outbreaks and epidemics like this can quickly negatively affect economies and businesses.

The National Treasury encourages municipalities to maintain tariff increases at levels that reflect an appropriate balance between the affordability to consumers, particularly poorer households while ensuring the financial sustainability of the municipality. The MFMA Budget Circular issued in December 2019, indicated that the Consumer Price Index forecast for the 2020/2021 fiscal year remains within the upper limit of the 3 to 6 per cent target band at 4.9%.

It therefore remains relevant that we are faced with the even more challenging task of balancing the cost of providing basic services to the residents of the Dr JS Moroka with the income we are able to generate from these services, given the present state of our country's economy.

As for this year, we are looking towards this final budget period for 2020/21 with almost overwhelming uncertainty in terms of what evolved in the past few weeks as an international crisis with the outbreak of novel coronavirus 2019 (As COVID-19, also called the Coronavirus) in the People's Republic of China, with exportations to other countries. There are still many unknowns and no vaccine yet, the effort thus to prevent the virus to spread, provided that all countries put in place strong measures to detect disease early, isolate and treat cases, trace contacts, and promote social distancing measures commensurate with the risk. It is important to note that as the situation currently continues to evolve, asking for review of strategies and measures to prevent and reduce spread of the infection.

The 2020/2021 final annual budget is presented and tabled in terms of section 24 of the Municipal Finance management Act no. 56 of 2003 The Act further provides that's the municipality must take into account the national and provincial budget, the DORA as well as any other agreement reached in the relevant budget forum.

The 2020/2021 final budget has maintained the approach of prioritizing water and sanitation projects. 91% of the total capital budget has allocated for water and sanitation within different areas of the municipality with the main aim of reducing the water infrastructure backlog at the same time addressing the issue of Coronavirus.

The efforts of the municipality to extract itself from grant dependence will only be achieved if the municipality thoroughly implement all its revenue collection strategies and plans. The budget related policies which are concurrently being tabled with the final budget gives the municipality the necessary legal standing to enforce the collection of rates and taxes.

Therefore this 2020/2021 final annual budget has been approved by Council for implementation.

ADMINISTRATOR
Mr B.M Mhlanga

2. FINAL ANNUAL BUDGET RESOLUTION R458.06.2020 ND

RESOLVED

2.1 THAT, Council approve 2020/21 to 2021/23 Final Medium Term Revenue and expenditure Framework

2.2. THAT, Council approve the Tariffs for the services provided by the municipality as contained in the tariff structure

2.3. THAT, Council approve the following budget related policies:

2.3.1 Budget Policy

2.3.2 Tariff policy and Tariff Structure

2.3.3 Credit Control and Debt Collection Policy

2.3.4 Property Rates Policy

2.3.5 Free Basic Services and Indigent Support

2.3.6 Impairment of Debt and Write-off Policy

2.3.7 Cash Management and Investment Policy

2.3.8 Supply Chain Management Policy

2.3.9 Asset Management Policy

2.3.10 Loss control policy

3. EXECUTIVE SUMMARY

National Treasury issued MFMA circular numbers 99 to guide the preparation of the 2020/2021 MTREF. The 2020/2021 budget is informed by low revenue base and lack of economic activity which has affected the anticipated revenue collection as a result of the COVID-19 pandemic. The poor revenue collection in the previous financial year has prompted the municipality to continue doing the zero based budgeting.

The municipal budget is mainly funded through National Government Grants. The purpose of Infrastructure government grants is to deliver on national government priorities relating to service delivery while the main purpose of the equitable share is to fund the provision of free basic services to the poor.

In view of the above mentioned, the following table is a consolidated overview of the 2020/21 final Revenue and Expenditure budget

Revenue & Expenditure Summary	2019/2020 Adjusted Budget	2020/2021 Final Budget	2021/2022 Final Budget	2022/2023 Final Budget
Revenue	774 058 952	743 064 537	779 116 700	805 364 089
Operating Expenditure	- 814 551 457	- 645 066 185	- 666 859 903	- 700 236 363
Capital Expenditure	- 125 111 000	- 118 032 750	- 128 650 900	- 136 421 900
PMU (5% OPEX)	-	- 6 212 250	- 6 771 100	- 7 180 100
CAPEX (NDM)	- 49 589 499	- 27 500 000	- 16 500 000	
OPEX (NDM)	- 3 182 004	- 4 099 537	- 2 262 500	- 2 382 820
Surplus / - Deficit	- 218 375 008	- 57 846 185	- 41 927 703	- 38 474 274

Total final projected revenue for 2020/2021 financial year is at **R 743,064,537** which comprises of grants and own revenue and the total final operating expenditure for the 2020/21 financial year has been projected at **R 645,066,185** which makes **89%** of the total budget and capital budget at **11%** of the total budget.

3.1 FINAL OPERATING REVENUE

For the municipality to continue improving the quality of services provision to its community it needs to generate the required amount of revenue. In these tough economic times strong revenue management is essential to the financial sustainability of every municipality. The reality is that the municipality is faced

with developmental backlogs. The expenditure required to address these challenges will always exceed available funds; hence drastic measures has to be made in relation to tariff and balancing expenditures against realistically anticipated revenues.

The following table is a summary of the 2020/21 MTREF (classified by own revenue source):

The total funding or projected revenue for the final annual budget is **R 743,064,537** which is **76%** of grants and subsidies and **24%** of own revenue projected.

The following table illustrate the own revenue by source:

Revenue by Source	2019/2020 Adjusted Budget	2020/2021 Final Budget	2021/2022 Final Budget	2022/2023 Final Budget
Property Rates	36 100 000	40 000 000	41 960 000	44 016 040
Water	87 500 000	81 000 000	95 643 625	100 043 323
Sewerage	9 258 000	9 000 000	10 119 642	10 585 146
Refuse	7 364 000	6 300 000	8 049 367	8 419 638
Interest on Investment	5 000 000	5 500 000	5 769 500	6 052 206
Interest on Outstanding Debtors	47 200 000	20 000 000	51 592 904	53 966 178
Other Revenue	17 364 000	15 184 000	19 518 951	20 416 823
TOTAL	209 786 000	176 984 000	232 653 989	243 499 354

CONDITIONAL GRANTS AND SUBSIDIES

National Division of Revenue Bill allocations reflect the appropriation of Grants such as MIG, while there are strict conditions and processes for municipalities to access and retain the funding. The municipality should therefore ensure that it strives by all means to meet the conditions of the grant in order to ensure that service delivery is not disadvantaged.

The following table gives a breakdown of the various grants and subsidies allocated to the municipality over the medium term

Grant Description	2019/2020 Adjusted Budget	2020/2021 Final Budget	2021/2022 Final Budget	2022/2023 Final Budget
Equitable Share	379 397 000	405 169 000	433 841 000	459 052 000
MIG	125 111 000	124 245 000	135 422 000	143 602 000
FMG	2 235 000	2 600 000	2 600 000	2 600 000
EPWP	3 078 000	2 050 000	-	-
Donation from NDM	52 771 503	31 599 537	18 762 500	2 382 820
LGSETA	1 263 449			
Disaster Relief Grant	417 000	417 000		
TOTAL	564 272 952	566 080 537	590 625 500	607 636 820

Overall grants and subsidies allocation has increased by **1%** from 2019/2020 financial year, of which Equitable Share alone has increased by **6%** and MIG has decreased by **1%**.

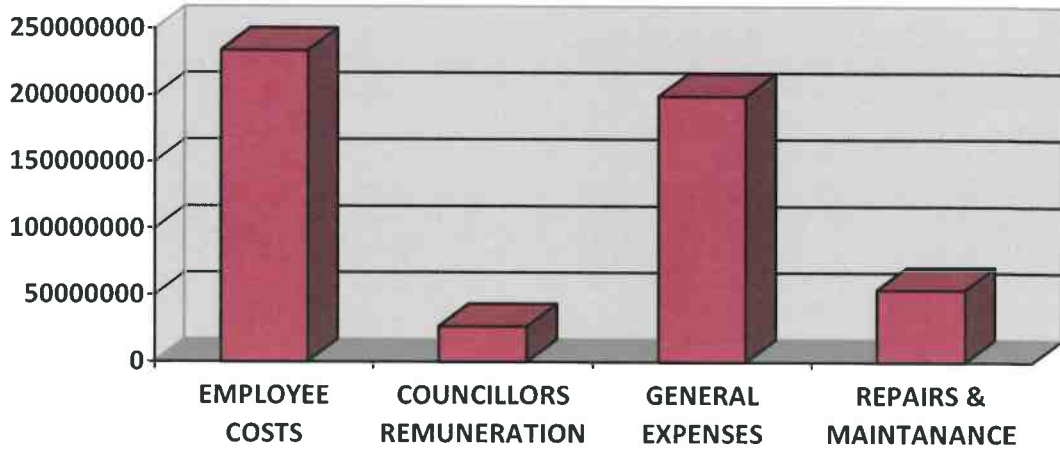
3.2 FINAL OPERATING EXPENDITURE FRAMEWORK

The following table is a high level summary of the 2020/21 final operating expenditure budget by type:

Summary of final operating expenditure by type

Expenditure by Type	2019/2020 Adjusted Budget	2020/2021 Final Budget	2021/2022 Final Budget	2022/2023 Final Budget
Employee Costs	220 000 000	233 750 000	248 359 375	263 881 836
Councillors Remuneration	25 600 000	26 624 000	28 451 200	29 759 955
General Expenses	160 584 457	199 497 035	193 584 195	201 148 856
Repairs & Maintenance	33 650 000	54 366 150	56 812 627	59 369 195
Depreciation	65 000 000	66 000 000	73 220 000	76 588 120
Debt Impairment	300 000 000	50 000 000	52 300 000	54 705 800
Grants & Subsidies (<i>NDM Donation & Free Basic Services</i>)	12 482 004	14 412 000	14 132 506	14 782 601
Disaster Relief Grant	417 000	417 000		
TOTAL	817 733 461	645 066 185	666 859 903	700 236 363

The graph below illustrate the expenditure by type



3.2.1DETAIL FINAL OPERATIONAL BUDGET BY VOTE

ADMIN & CORPORATE SERVICES

HUMAN RESOURCES	2020/21 FINAL BUDGET	2021/22 FINAL BUDGET	2022/23 FINAL BUDGET
GENERAL EXPENDITURE			
HEALTH & SAFETY	2 500 000	2 612 500	2 730 063
TASK EVALUATION	200 000	209 000	218 405
BURSARY	500 000	522 500	546 013
TRAINING	1 500 000	2 090 000	2 184 050
EAP	300 000	313 500	327 608
WCC WORKSMAN COMPESACTION FUND	2 300 000	2 612 500	2 730 063
SKILLS DEVELOPMENT LEVY	1 600 000	1 672 000	1 747 240
LG SETA LEARNERSHIP	1 300 000	1 358 500	1 419 633
TOTAL	10 200 000	11 390 500	11 903 073
ADMIN AND SECRETARIAT			
GENERAL EXPENDITURE			
PRINTING & STATIONERY	1 300 000	1 358 500	1 419 633
RENTAL OF OFFICE MACHINES	2 500 000	2 612 500	2 730 063
MATERIALS & SUPPLIERS	20 000	20 900	21 841
MEMBERSHIP & SUBSCRIPTION FEE	2 500 000	2 612 500	2 730 063
OFFICE FURNITURE	2 500 000	2 612 500	2 730 063
TOTAL	8 820 000	9 216 900	9 631 661
RECORDS MANAGEMENT			
INSTALLATION OF EDRMS MODULES	1 500 000		
ELECTRONIC BACK FILING	500 000		
POSTAGE	20 000	20 000	20 000
TOTAL	2 020 000	20 000	20 000
LEGAL			
GENERAL EXPENDITURE			
LEGAL COSTS	6 000 000	6 270 000	6 552 150
TOTAL	6 000 000	6 270 000	6 552 150

INFORMATION COMMUNICATION TECHNOLOGY	2020/21 FINAL BUDGET	2021/22 FINAL BUDGET	2022/23 FINAL BUDGET
REPAIRS			
EQUIPMENT	100 000	104 500	109 203
TOTAL	100 000	104 500	109 203
INTERNET	1 500 000	1 567 500	1 638 038
LICENSING	1 500 000	1 567 500	1 638 038
ICT SUPPORT	2 300 000	2 403 500	2 511 658
ICT EQUIPMENT	500 000	522 500	546 013
GIS SOFTWARE LICENSE	40 000	41 800	43 681
ELECTRICAL GENERATOR & UPS SYSTEM	1 500 000	1 567 500	1 638 038
RENOVATION OF IT SEVER ROOM	1 000 000	1 045 000	1 092 025
TOTAL	8 340 000	6 102 800	6 377 426
REPAIRS	100 000	104 500	109 203
GENERAL EXPENDITURE	33 360 031,00	32 980 231	34 464 340
TOTAL	33 460 031,00	33 084 731,00	34 573 542,50

COMMUNITY DEVELOPMENT SERVICES

SPECIAL PROGRAMMES	2020/21 FINAL BUDGET	2021/22 FINAL BUDGET	2022/23 FINAL BUDGET
HIV/AIDS	500 000	522 500	546 013
TRANSVERSAL	500 000	522 500	546 013
TOTAL	1 000 000	1 045 000	1 092 025
		-	-
SPORTS,ART.CULTURE & RECREATION		-	-
		-	-
MAYORAL CUP	300 000	313 500	327 608
HERITAGE	-	-	-
TOTAL	300 000	313 500	327 608
		-	-
YOUTH DEVELOPMENT			
YOUTH INDABA	150 000	156 750	163 804
CAREER EXPO	150 000	156 750	163 804
		-	-
TOTAL	300 000	313 500	327 608
PUBLIC SAFETY			
SECURITY	35 000 000	36 575 000	38 220 875
SAFETY AWARENESS CAMPAIGN	200 000	209 000	218 405
TOTAL	35 000 000	36 575 000	38 220 875
		-	-
DISASTER MANAGEMNT		-	-
		-	-
DISASTER MANAGEMNT	717 000	749 265	782 982
		-	-
TOTAL	717 000	749 265	782 982
		-	-
FACILITIES		-	-
		-	-
REPAIRS		-	-
		-	-
BUILDINGS	3 000 000	3 135 000	3 276 075
PAVING & CARPOTS	2 000 000	2 090 000	2 184 050
		-	-
TOTAL	5 000 000	5 225 000	5 460 125
		-	-
GENERAL EXPENSES		-	-
		-	-
MATERIALS & SUPPLIERS	30 000	31 350	32 761
CLEANING SERVICES	1 000 000	1 045 000	1 092 025
		-	-
TOTAL	1 030 000	1 076 350	1 124 786

MOTOR LICENSING	2020/21 FINAL BUDGET	2021/22 FINAL BUDGET	2022/23 FINAL BUDGET
REPAIRS		-	-
MACHINERY MAINTANANCE	200 000	209 000	218 405
MACHINERY CALIBRATION	50 000	52 250	54 601
		-	-
	250 000	261 250	273 006
GENERAL EXPENDITURE		-	-
DRIVERS LICENSE CARD	1 000 000	1 045 000	1 092 025
		-	-
TOTAL	1 000 000	1 045 000	1 092 025
		-	-
WASTE MANAGEMENT		-	-
		-	-
EXPANDED P/W INCENTIVE GRANT	2 050 000	2 142 250	2 238 651
LANDFILL SITE REHABILITATION	50 004	52 254	54 606
WASTE MANAGEMENT	200 000	209 000	218 405
COMPACTOR TRUCK	1 500 000	1 567 500	1 638 038
TRACTOR WITH SLASHER	1 500 000	1 567 500	1 638 038
TLB MACHINES	1 500 000	1 567 500	1 638 038
		-	-
	6 800 004	7 106 004	7 425 774
		-	-
REPAIRS	5 250 000	5 486 250	5 733 131
GENERAL EXPENDITURE	45 430 004	47 474 354	49 610 700
TOTAL	50 680 004	52 960 604	55 343 831

FINANCE AND LED

FINANCE	2020/21 FINAL BUDGET	2021/22 FINAL BUDGET	2022/23 FINAL BUDGET
ASSET MANAGEMENT			
INSURANCE	5 000 000	5 225 000	5 460 125
RE-VALUATION OF ASSET (ASSET MANAGEMENT)	3 000 000	3 135 000	3 276 075
		-	-
TOTAL	8 000 000	8 360 000	8 736 200
		-	-
BUDGET MANAGEMNT		-	-
		-	-
MSCOA IMPLEMENTATION	2 500 000	2 612 500	2 730 063
		-	-
TOTAL	2 500 000	2 612 500	2 730 063
		-	-
EXPENDITURE MANGEMENT		-	-
		-	-
FINANCIAL MANAGEMENT GRANT	2 600 000	2 600 000	2 600 000
FINANCIAL SYSTEMS	700 000	731 500	764 418
BANK CHARGES	400 000	418 000	436 810
		-	-
TOTAL	3 700 000	3 866 500	4 040 493
		-	-
		-	-
REVENUE MANAGEMENT		-	-
		-	-
CASH MANAGEMENT SERVICES	1 000 000	1 045 000	1 092 025
DEBT COLLECTION	500 000	522 500	546 013
COMPALITION OF AFS	5 500 000	5 747 500	6 006 138
PRINTING OF STATEMENTS	250 000	261 250	273 006
VALUATION ROLL	1 500 000	1 567 500	1 638 038
		-	-
TOTAL	8 750 000	9 143 750	9 555 219
		-	-
GENERAL EXPENDITURE	22 950 000	23 982 750	25 061 974

IDP	2020/21 FINAL BUDGET	2021/22 FINAL BUDGET	2022/23 FINAL BUDGET
IDP	100 000	104 500	109 203
TOTAL	100 000	104 500	109 203
		-	
		-	
LED			
LED FORUM	100 000	104 500	
LTO FORUM	100 000	104 500	
SME'S TRAINING	300 000	313 500	
COOPERATIVES TRAINING	300 000	313 500	
TOURISM BROUCHER	150 000	156 750	
TOTAL	950 000	992 750	-
REPAIRS	-	-	-
GENERAL EXPENSE	1 050 000	1 097 250	109 203
TOTAL	1 050 000	1 097 250	109 203

MUNICIPAL MANAGER'S OFFICE

COUNCIL GENERAL	2020/21 FINAL BUDGET	2021/22 FINAL BUDGET	2022/23 FINAL BUDGET
TRAVEL AND ACCOMMODATION	1 200 000	1 254 000	1 310 430
		-	-
TOTAL	1 200 000	1 254 000	1 310 430
		-	-
PUBLIC PARTICIPATION		-	-
		-	-
COMMUNITY PARTICIPATION EVENT	4 500 000	4 702 500	4 914 113
WARD COMMITTEE SUPPORT	3 200 000	3 200 000	3 200 000
TOTAL	4 500 000	4 702 500	4 914 113
		-	-
COMMUNICATION		-	-
		-	-
ADVERTISING	1 500 000	1 567 500	1 638 038
PRINTING	700 000	731 500	764 418
FRAUD HOTLINE	200 000	209 000	218 405
SIGNAGES	500 000	522 500	546 013
TOTAL	2 900 000	3 030 500	3 166 873
		-	-
PERFORMANCE MANAGEMENT			
PERFORMANCE MANAGEMENT SYSTEM	600 000	627 000	655 215
TOTAL	600 000	627 000	655 215

INTERNAL AUDIT	2020/21 FINAL BUDGET	2021/22 FINAL BUDGET	2022/23 FINALBUDGET
PERFORMANCE AUDIT COMMITTEE	250 000	261 250	273 006
OUTSOURCING	1 000 000	1 045 000	1 092 025
AUDITING FEES	5 500 000	5 747 500	6 006 138
		-	-
TOTAL	6 750 000	7 053 750	7 371 169
RISK MANAGEMENT			
RISK MANAGEMENT COMMITTEE	100 000	104 500	109 203
RISK MANAGEMENT SYSTEM	500 000		
HOTLINE MARKETING	200 000		
TOTAL	800 000	104 500	109 203
REPAIRS		-	-
GENERAL EXPENSE	16 750 000	16 772 250	17 527 001

TECHNICAL SERVICES

	2020/21 FINAL BUDGET	2021/22 FINAL BUDGET	2022/23 FINAL BUDGET
ROADS AND STORM WATER			
REPAIRS			
ROAD STORMWATER PAVEMENTS	5 000 000	5 225 000,0	5 460 125,0
STREET SURFACING SEALING	3 500 000	3 657 500,0	3 822 087,5
TRAFFIC SIGNS/ STREET NAMES	1 500 000	1 567 500,0	1 638 037,5
ROAD MARKINGS	3 166 150	3 308 626,8	3 457 515,0
		-	-
	13 166 150	13 758 626,8	14 377 765,0
GENERAL EXPENDITURE		-	-
MATERIAL AND SUPPLIES	2 000 000	2 090 000,0	2 184 050,0
		-	-
TOTAL	2 000 000	2 090 000,0	2 184 050,0
		-	-
LAND ADMIN & HUMAN SETTLEMENT	-	-	
	-	-	
GIS SOFTWARE LICENCE	2 000	2 090	2 184
LAND SURVEYING	1 000 000	1 045 000	1 092 025
	-	-	
TOTAL	1 047 090	1 094 209	1 143 448
TOWN & REGIONAL PLANNING		-	
REPAIRS		-	
MAINTENANCE OF GIS	250 000	261 250	273 006
		-	-
	250 000	261 250	273 006
GENERAL EXPENSE		-	-
PLANNING	3 000 000	3 135 000	3 276 075
FORMALISATION OF MORIPE GARDENS	1 000 000	1 045 000	1 092 025
SPATIAL DEVELOPMENT (SDF)	6 000	6 270	6 552
TOTAL	4 006 000	4 186 270	4 374 652
FLEET MANAGEMENT			
REPAIRS			
VEHICLES & MACHINERY	10 000 000	10 450 000	10 920 250
	10 000 000	10 450 000	10 920 250
GENERAL EXPENSE			
FUEL	8 000 000	8 360 000	8 736 200
FLEET MANAGEMENT	10 000 000	10 450 000	10 920 250
LICENSING	700 000	731 500	764 418
TOTAL	18 700 000	19 541 500	20 420 868

ELECTRICAL & MECHANICAL	2020/21 FINAL BUDGET	2021/22 FINAL BUDGET	2022/23 FINAL BUDGET
		-	-
REPAIRS		-	-
PUMPSTATION	5 000 000	5 225 000,0	5 460 125,0
HIGHMAST LIGHT REPAIR	2 000 000		
		-	-
	7 000 000	7 315 000,0	7 644 175,0
GENERAL EXPENDITURE		-	-
MATERIAL AND SUPPLIES	300 000	313 500,0	327 607,5
MUNICIPAL SERVICES	32 500 000	33 962 500,0	35 490 812,5
		-	-
TOTAL	32 800 000	34 276 000,0	35 818 420,0
		-	-
WATER			
REPAIRS		-	-
RESERVOIRS	5 000 000	5 225 000,0	5 460 125,0
BOREHOLE REPAIRING	3 500 000	3 657 500,0	3 822 087,5
BULK WATER MAINS	5 000 000	5 225 000,0	5 460 125,0
		-	-
	13 500 000	14 107 500,0	14 742 337,5
GENERAL EXPENDITURE		-	-
WATER CHEMICALS	8 000 000	8 360 000,0	8 736 200,0
MATERIAL & SUPPLIES	1 500 000	1 567 500,0	1 638 037,5
WATER TANKER TRUCKS	10 000 000	-	-
PORTABLE WATER TANKERS	700 000	731 500,0	764 417,5
		-	-
TOTAL	20 200 000	10 659 000	11 138 655
		-	-
SANITATION			
		-	-
REPAIRS		-	-
MECHANICAL PUMP/SCREEN	100 000	104 500,0	109 202,5
MAINHOLES & UNBLOCKING	5 000 000	5 225 000,0	5 460 125,0
		-	-
	5 100 000	5 329 500,0	5 569 327,5
GENERAL EXPENSE		-	-
MATERIAL & SUPPLIERS	800 000	836 000,0	873 620,0
TOTAL	800 000	836 000,0	873 620,0
		-	-
REPAIRS	38 766 150	40 510 627	42 333 605
GENERAL EXPENSES	55 800 000	47 861 000	50 014 745
TOTAL	94 566 150	88 371 627	92 348 350

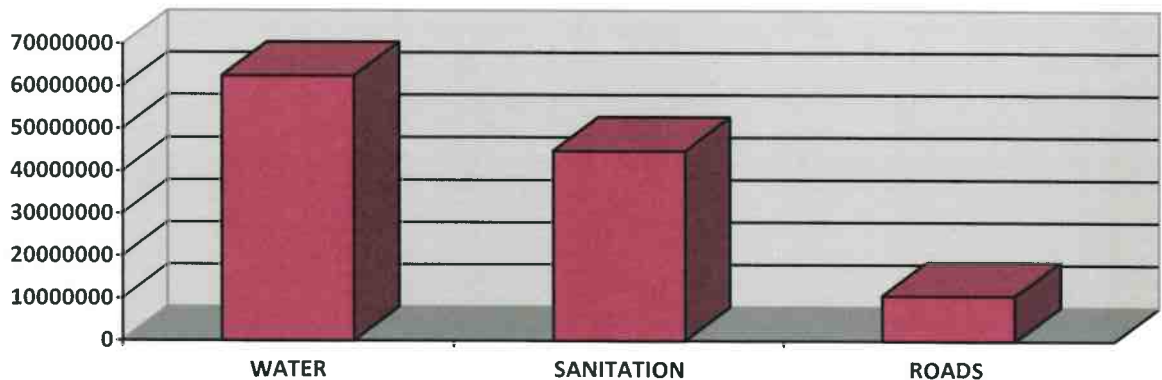
3.3 FINAL CAPITAL EXPENDITURE

Capital budget is financed through MIG. The capital budget for 2020/2021 financial year amounts to R 124,245,000

The following table illustrates the Final Capital Expenditure by vote

Capital Projects	2020/2021 Final Budget	2021/2022 Final Budget	2022/2023 Final Budget
Sanitation	44 824 626	38 750 000	24 000 000
Water	62 508 124	83 900 000	15 000 000
Roads & Stormwater	10 700 000	-	15 500 000
Waste Management	-	6 000 000	37 741 800
5% MIG OPEX	6 212 250		
TOTAL	124 245 000	128 650 000	92 241 800

Below chart illustrates the 2020/2021 final capital expenditure



The final capital budget complies with the Municipal Structures Act and MFMA as it aligns with the Draft IDP. The budgetary allocations for final capital expenditure have been undertaken in a manner that will not only ensure that the IDP outcomes are achieved but also lead to the municipality's vision being realized.

DETAIL LIST OF 2020/2021 TO 2022/2023 CAPITAL PROJECTS FUNDED BY MUNICIPAL INFRASTRUCTURAL GRANT:

Sanitation Projects	Ward	Source of Funding	2020/2021 Final Budget	2021/2022 Final Budget	2022/2023 Final Budget
Provision of CWB toilets in Leseleseleng	27	MIG	670 984	-	-
Provision of CWB toilets in Masobye	31	MIG	872 724	-	-
Provision of CWB toilets in Mogononong	6	MIG	1 466 217	-	-
Provision of CWB toilets in Ramogeletsane	7	MIG	927 689	-	-
Provision of CWB toilets in Marapyane	24	MIG	1 513 841	-	-
Provision of CWB toilets in Ga-Morwe	9	MIG	670 984	-	-
Provision of CWB toilets in Mabusabesala	11	MIG	670 984	-	-
Provision of CWB toilets in Matshiding	12	MIG	835 492	-	-
CWB toilets at Digwale	15	MIG	356 698	-	-
CWB toilets at Mbongo	17	MIG	1 413 841	-	-
CWB toilets at Senotlelo	20	MIG	1 513 841	-	-
CWB toilets at Seabe	25	MIG	835 492	-	-
CWB Toilets at Kabete	21	MIG	1 556 698	-	-
Upgrading of Siyabuswa Waste Water Treatment Plant	4	MIG	15 000 000	10 000 000	
Upgrading of Libangeni oxidation pond and palicade fencing	16	MIG	10 000 000	8 000 000	
Construction of Sewer Reticulation at Ga-Phaahla	1	MIG	-	12 750 000	15 000 000
Construction of Sewer Reticulation at Libangeni	16	MIG	6 519 141	8 000 000	9 000 000
SUB-TOTAL			44 824 626	38 750 000	24 000 000

WATER PROJECTS		Ward	Source of Funding	2020/2021 Final Budget	2021/2022 Final Budget	2022/2023 Final Budget
Drilling of Borehole with Storage tank, electricity connection at Madubaduba	19	MIG	986 700	-	-	-
Drilling of Borehole with Storage tank, electricity connection at Dithokwe	22.	MIG	1 788 078	-	-	-
Drilling of Borehole with Storage tank, electricity connection at Borolo	13	MIG	1 379 828	-	-	-
Drilling of Borehole with Storage tank, electricity connection at Maphotla	14	MIG	986 700	-	-	-
Drilling of Borehole with Storage tank, electricity connection at Phake	30	MIG	882 021	-	-	-
Drilling of Borehole with Storage tank, electricity connection at Nokaneng	28	MIG	1 379 828	-	-	-
Drilling of Borehole with Storage tank, electricity connection at Meetsimadiba	12	MIG	581 051	-	-	-
Drilling of Borehole with Storage tank, electricity connection at Semohlase/ Nokaneng	26	MIG	1 015 795	-	-	-
Construction of pipe line from Mthombo to WWT including upgrading of pump station	1 & 9	MIG	38 508 123	-	-	-
Construction of Madlayedwa Bulk Water	13	MIG	-	7 500 000	-	-
Construction of Mrhetjha Water Reticulation	8	MIG	-	9 200 000	-	-
Construction of Mbongo Water Reticulation	17	MIG	-	6 000 000	-	-
Construction of Senotlelo Water Reticulation	20	MIG	-	10 000 000	15 000 000	-
Construction of Matshepata Water Reticulation	9	MIG	-	5 000 000	-	-
Construction of Water Reticulation in Seabe Itsoseng Section	25	MIG	-	10 200 000	-	-
Construction of Setateng Water Reticulation	25	MIG	-	9 800 000	-	-
Construction of Water Reticulation in Seabe Terateng Section	25	MIG	-	3 500 000	-	-
Construction of Maphotla Water Reticulation	14	MIG	-	11 200 000	-	-
Construction of Water Reticulation Dierefeng	28	MIG	-	8 000 000	-	-
Replacement of pipelines & installation of pump in Siyabuswa D / Mogononong	6	MIG	7 500 000	-	-	-
Replacement of pipelines & installation of pump in Makopanong	2	MIG	7 500 000	-	-	-
Construction of Water Reticulation Leseleseleng	27	MIG	-	3 500 000	-	-
SUB-TOTAL			62 508 124	83 900 000	15 000 000	

Roads & Stormwater Projects	Ward	Source of Funding	2020/2021 Final Budget	2021/2022 Final Budget	2022/2023 Final Budget
Construction of Route and Stormwater Drainage Siyabuswa B	5	MIG	3 500 000	-	4 000 000
Upgrading of Ga-Phaahla Bus and Taxi Route	1	MIG	1 500 000	-	3 500 000
Construction of Bus and Taxi Route at Ga-Morwe	9 & 10	MIG	1 700 000	-	3 000 000
Upgrading of Dithokwe Bus and Taxi Route	22	MIG	1 000 000	-	3 000 000
Upgrading of Marapyane Bus and Taxi Route	23	MIG	3 000 000	-	2 000 000
SUB-TOTAL			10 700 000	-	15 500 000

WASTE MANAGEMENT PROJECTS	Ward	Source of Funding	2020/2021 Final Budget	2021/2022 Final Budget	2022/2023 Final Budget
Construction of Mmamethlake Landfill Site	29	MIG	-	2 000 000	17 741 800
Construction of Mdujiana Landfill Site		MIG	-	4 000 000	20 000 000
SUB-TOTAL			-	6 000 000	37 741 800

NDM PROJECTS

PROJECT	FEB Adjustment		Sum of 2020/21		Sum of 2021/22		Sum of 2022/23	
	Budget 2019/20	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
6.3 Blue & Green Drop Assistance: Dr JS Moroka	333 333		200 000					
6.3 Co Sourced Internal Audit Support Dr JS Moroka	430 282		500 000					
6.3 Disaster Management Awareness Campaign Dr JSM	120 000		60 000		62 500		67 500	
6.3 Feasibility Study Integrated Human Settlement Dr JSM	633 000							
6.3 Ga-Morwe to Mthambothini Vehicle Bridge	8 131 900		9 000 000		7 000 000			
6.3 Ga-Morwe to Mthambothini Vehicle Bridge (CB)	1 076 250							
6.3 High Mast Lights: Dr JS Moroka	3 000 000							
6.3 HIV Aids Campaign Dr JS Moroka	147 977		60 000		60 000		75 000	
6.3 Installation of MPLS	9 900 000		2 000 000					
6.3 Kabenziwa Stormwater Control	1 944 115							
6.3 Kabenziwa Stormwater Control (CB)	1 403 544							
6.3 Kakarela Road Ward 12 Construction of Stormwater	-				2 000 000			
6.3 Land Surveying Dr JS Moroka	-				500 000		544 960	
6.3 Mabuyeni Stormwater Drainage System	600 000		3 000 000		2 500 000			
6.3 Madubaduba & Moripe Gardens Water Supply (CB)	525 291							
6.3 Madubaduba & Moripe Gardens Water Supply	5 223 985		9 500 000		5 000 000			
6.3 MHS Education and Awareness Dr JS Moroka	45 000		60 000		70 000		73 360	
6.3 Magononong to Siyabuswa Magistrate Court Road	-							
6.3 Moral Regeneration Dr JS Moroka	75 000		50 000		50 000		50 000	
6.3 Procurement of Grader: Dr JS Moroka	-							
6.3 Review of Land Use Scheme Dr JS Moroka ph2 (CB)	308 000							
6.3 SCM Debtors Verification System Dr JS Moroka	471 912							
6.3 State Land Release Integrated Human Settlement Dr JS (CB)	90 000							
6.3 State Land Release Integrated Human Settlement Dr JS M	527 500							
6.3 Stormwater Matshiding	6 401 108							
6.3 Stormwater Matshiding (CB)	2 772 184							
6.3 Township Establishment Integrated Human Settlement Dr JS	-		1 669 537		1 500 000		1 572 000	
6.3 VIP Toilets and Septic Tanks Dr JS Moroka (CB)	1 227 500							
6.3 VIP Toilets and Septic Tanks Drainage: Dr JS Moroka	2 000 000		1 000 000					
6.3 Water Tanker: Dr JS Moroka	5 383 622							
6.3 Refurbish Mkhombo Emergency Water Supply	-		4 000 000					
Grand Total	52 771 503		31 599 537		18 762 500		2 382 820	

PART 2 - SUPPORTING DOCUMENTATION

4. BUDGET PROCESS OVERVIEW

MFMA, Chapter 4, as well as Circular 59 provide guidance on the steps in the annual budget process. Critical to the development of a credible budget are:
Consultation with the community and other stakeholders, as summarized below:

1. Political oversight and management of the budget process
2. Time schedule relating to the budget process
3. Process for tabling of budget and community consultations

4.1 Political oversight of the budget process

Management convened various planning sessions to discuss political and strategic priorities that would inform the IDP/Budget review. Formal and Informal meetings were also convened with managers to discuss issues relevant to the budget.

4.2 Schedule of Key Deadlines relating to budget process [MFMA s 21(1)(b)]

The process schedule of key deadlines for the preparation of the budget for the 2020/2021 medium term budget will be approved by Council before the start of the financial year.

4.3 Process for tabling of budget and community consultation

In terms of section 23 of the MFMA, after the budget is tabled, the municipal council must consider any views of the local community, National Treasury, relevant provincial treasury and any provincial or national organ of state or municipalities which made submissions on the budget.

5. OVERVIEW OF BUDGET RELATED POLICIES

This section provides an overview of the budget related policies to be approved by council resolution.

The following indicates the names of the existing budget related policies which are also attached as annexures:

- ✓ Asset Management policy
- ✓ Budget policy

- ✓ Cash management and investment policy
- ✓ Credit Control and Debt collection policy
- ✓ Debt impairment and the writing off policy
- ✓ Indigent policy
- ✓ Property rates policy
- ✓ Loss control policy
- ✓ Supply chain management policy
- ✓ Tariff policy

The objective of this Tariff Policy is to ensure the following:

- Tariffs must conform to acceptable policy principles;
- Municipal services must be sustainable;
- Tariffs must comply with the applicable legislation; and
- Tariffs should take indigent consumers into consideration

The tariff increase for the financial year 2020/2021 to be effective by 1 July 2020 is as follows:

2020/2021	2021/2022	2022/2023
4.5%	4.6%	4.6%

6. Overview of Budget Assumptions

6.1 Expenditure

Salaries and Allowances

Salaries are at 31% of the total budget and the councilor’s remuneration at 4%.

General expenditure

General expenditure is at 26% of the total budget

Repairs and Maintenance

The total repairs and maintenance is 7% of the total budget.

Capital projects

Capital projects are 17% of the total budget

6.2 Revenue

Households

It is assumed that the total number of households in the municipal area (the tax base) will increase during the financial year.

Collection rate for municipal services

It is assumed that the collection rate for the financial year 2020/2021 will decrease due to the job losses as a result of COVID-19 that has affected the economy.

Grants

It is assumed that the National grants as per Division of Revenue Act (DORA) which has been included in the budget will be received during the 2020/21 financial year.

Indigents

It is assumed that the indigents will increase during the financial year.

7. OVERVIEW OF BUDGET FUNDING

In terms of Section 18 of Municipal Finance Management Act, an annual budget may be funded from:

- ✓ Realistically anticipated revenues to be collected
- ✓ Cash backed accumulated funds from previous years surpluses not committed for other purposes
- ✓ Borrowed funds but only for the capital budget referred to in Section 17

On the basis of the above it should be noted that the municipal budget is funded mainly from:

- ✓ **Equitable Share** which is constitute **55%** of revenue which is to fund the day to day running of the municipality and fund the services consumed by the indigent section of the community.
- ✓ **Conditional Grants** (MIG, EPWP, FMG and Disaster Relief Grant) constitute **17%** and the grant is used to fund the infrastructure backlog as well as capacitating financial officials and interns.

8. COUNCILLORS ALLOWANCES AND EMPLOYEE BENEFITS

R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)	1									
Basic Salaries and Wages		20 856	21 205	12 040	20 790	20 674	14 121	14 341	15 058	15 811
Pension and UIF Contributions		-	-	1 751	2 869	2 870	1 798	2 653	2 786	2 925
Medical Aid Contributions		-	-	853	1 762	1 662	1 648	1 889	1 983	2 082
Motor Vehicle Allowance		-	-	5 591	6 789	6 755	4 634	-	-	-
Cellphone Allowance		-	-	1 975	1 179	3 793	2 614	6 717	7 053	7 406
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Sub Total - Councillors		20 856	21 205	22 210	33 389	35 755	24 814	25 600	26 880	28 224
% increase	4		1,7%	4,7%	50,3%	7,1%	(30,6%)	3,2%	5,0%	5,0%
Senior Managers of the Municipality	2									
Basic Salaries and Wages		3 679	4 067	-	5 977	5 977	5 977	5 977	6 216	6 465
Pension and UIF Contributions		704	833	-	516	916	916	916	952	991
Medical Aid Contributions		-	-	-	268	268	268	868	903	939
Overtime		-	-	-	80	80	80	80	83	87
Performance Bonus		-	-	-	316	316	316	316	329	342
Motor Vehicle Allowance	3	77	36	-	174	174	174	2 174	2 261	2 352
Cellphone Allowance	3	-	-	-	89	89	89	89	93	96
Housing Allowances	3	-	-	-	9	9	9	9	9	10
Other benefits and allowances	3	552	258	-	13	13	13	13	14	14
Payments in lieu of leave		-	215	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		-	-	-	-	-	-	-	-	-
% increase	4		-	-	-	-	-	-	-	-
Other Municipal Staff										
Basic Salaries and Wages		107 217	150 141	150 592	225 128	227 741	172 243	225 286	236 552	248 379
Pension and UIF Contributions		21 967	24 653	1 017	615	559	246	212	223	234
Medical Aid Contributions		7 790	10 864	9 591	12 836	12 859	10 082	10 593	11 123	11 679
Overtime		7 309	4 906	637	3 714	5 247	1 766	587	617	647
Performance Bonus		8 718	9 171	9 680	13 174	13 575	9 539	10 680	11 215	11 775
Motor Vehicle Allowance	3	3 145	4 527	7 519	12 080	13 593	5 398	1 177	1 236	1 298
Cellphone Allowance	3	46	49	-	-	-	-	-	-	-
Housing Allowances	3	1 556	2 995	1 131	1 490	1 542	1 251	1 205	1 266	1 329
Other benefits and allowances	3	-	-	-	-	-	-	-	-	-
Payments in lieu of leave		3 080	2 415	2 603	261	597	0	259	272	286
Long service awards		-	-	-	206	206	-	-	-	-
Post-retirement benefit obligations	6	816	931	1 269	-	-	-	-	-	-
Sub Total - Other Municipal Staff		161 645	210 651	184 038	269 506	275 919	200 525	250 001	262 503	275 628
% increase	4		30,3%	(12,6%)	46,4%	2,4%	(27,3%)	24,7%	5,0%	5,0%
Total Parent Municipality		182 501	231 856	206 248	302 894	311 674	225 339	275 601	289 383	303 852

9. MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW

MONTHLY CASH FLOWS	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework			
	Budget Year 2019/20												Budget Year 2019/20	Budget Year +1 2020/21	Budget Year -2 2021/22	
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year -2 2021/22	
Cash Receipts By Source																
Property rates	581	581	581	581	581	581	581	581	581	581	581	581	6 978	7 327	7 693	
Service charges - electricity revenue	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	
Service charges - water revenue	1 413	1 413	1 413	1 413	1 413	1 413	1 413	1 413	1 413	1 413	1 413	1 413	16 957	17 805	18 695	
Service charges - sanitation revenue	178	178	178	178	178	178	178	178	178	178	178	178	2 137	2 244	2 356	
Service charges - refuse revenue	18	18	18	18	18	18	18	18	18	18	18	18	210	221	232	
Rental of facilities and equipment	12	12	12	12	12	12	12	12	12	12	12	12	148	156	163	
Interest earned - external investments	73	73	73	73	73	73	73	73	73	73	73	73	874	918	964	
Interest earned - outstanding debtors	40	40	40	40	40	40	40	40	40	40	40	40	480	504	530	
Dividends received	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	
Fines, penalties and forfeits	7	7	7	7	7	7	7	7	7	7	7	7	82	86	90	
Licences and permits	331	331	331	331	331	331	331	331	331	331	331	331	3 968	4 166	4 375	
Agency services	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	
Transfer receipts - operational	32 059	32 059	32 059	32 059	32 059	32 059	32 059	32 059	32 059	32 059	32 059	32 059	384 710	300 918	424 143	
Other revenue	9 459	9 459	9 459	9 459	9 459	9 459	9 459	9 459	9 459	9 459	9 459	9 459	113 506	130 962	151 441	
Cash Receipts by Source	44 171	44 171	44 171	44 171	44 171	44 171	44 171	44 171	44 171	44 171	44 171	44 171	530 052	465 307	510 682	
Other Cash Flows by Source																
Transfer receipts - capital	10 718	10 718	10 718	10 718	10 718	10 718	10 718	10 718	10 718	10 718	10 718	10 718	128 611	135 042	141 794	
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind)	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	
Proceeds on disposal of PPE	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	
Short term loans	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	
Borrowing long term/refinancing	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	
Increase (decrease) in consumer deposits	42	42	42	42	42	42	42	42	42	42	42	42	502	527	554	
Decrease (increase) in non-current debtors	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	
Decrease (increase) other non-current receivables	(31)	(31)	(31)	(31)	(31)	(31)	(31)	(31)	(31)	(31)	(31)	(31)	(375)	(353)	(333)	
Decrease (increase) in non-current investments	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	
Total Cash Receipts by Source	54 899	54 899	54 899	54 899	54 899	54 899	54 899	54 899	54 899	54 899	54 899	54 899	658 790	600 523	652 697	
Cash Payments by Type																
Employee related costs	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	250 001	262 503	239 251	
Remuneration of councillors	2 133	2 133	2 133	2 133	2 133	2 133	2 133	2 133	2 133	2 133	2 133	2 133	25 600	26 880	28 224	
Finance charges	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	
Bulk purchases - Electricity	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	
Bulk purchases - Water & Sewer	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	
Other materials	753	753	753	753	753	753	753	753	753	753	753	753	9 040	9 492	9 967	
Contracted services	14 052	14 052	14 052	14 052	14 052	14 052	14 052	14 052	14 052	14 052	14 052	14 052	168 624	177 056	236 436	
Transfers and grants - other municipalities	443	443	443	443	443	443	443	443	443	443	443	443	5 313	5 579	5 858	
Transfers and grants - other	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	
Other expenditure	1 027	1 027	1 027	1 027	1 027	1 027	1 027	1 027	1 027	1 027	1 027	1 027	12 322	27 564	29 139	
Cash Payments by Type	39 242	39 242	39 242	39 242	39 242	39 242	39 242	39 242	39 242	39 242	39 242	39 242	470 901	509 073	548 875	
Other Cash Flows/Payments by Type																
Capital assets	9 917	9 917	9 917	9 917	9 917	9 917	9 917	9 917	9 917	9 917	9 917	9 917	119 000	125 743	135 651	
Repayment of borrowing	(3 055)	(3 055)	(3 055)	(3 055)	(3 055)	(3 055)	(3 055)	(3 055)	(3 055)	(3 055)	(3 055)	(3 055)	(36 658)	(34 476)	(32 185)	
Other Cash Flows/Payments	46 104	46 104	46 104	46 104	46 104	46 104	46 104	46 104	46 104	46 104	46 104	46 104	553 243	600 341	652 340	
Total Cash Payments by Type	8 796	8 796	8 796	8 796	8 796	8 796	8 796	8 796	8 796	8 796	8 796	8 796	105 547	183	356	
NET INCREASE/(DECREASE) IN CASH HELD	(103 743)	(94 947)	(86 151)	(77 356)	(68 560)	(59 969)	(50 969)	(42 173)	(33 378)	(24 582)	(15 787)	(6 991)	(103 743)	1 805	1 988	
Cash/cash equivalents at the month/year begin:	(94 947)	(86 151)	(77 356)	(68 560)	(59 969)	(50 969)	(42 173)	(33 378)	(24 582)	(15 787)	(6 991)	1 805	1 805	1 988	2 344	
Cash/cash equivalents at the month/year end:																

10. LEGISLATION COMPLIANCE STATUS

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

10.1 In year reporting

Reporting to National Treasury in electronic format was complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has been adhered to.

10.2 Internship programme

Dr JS Moroka Local municipality is participating in the Municipal Financial Management Internship programme, currently employed five interns undergoing training in various divisions of the Financial Services Department. Since the introduction of the Internship programme the municipality has successfully employed and trained interns through this programme.

10.3 Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

10.4 Audit Committee

An Audit Committee has been established and is functional.

11. Conclusion

The final annual budget of Dr JS Moroka Local Municipality has been approved in terms of section 24 of the Municipal Financial Management Act.



dr.jsmlm

DR JS Moroka Local Municipality

FINANCE DEPARTMENT

Address: 2601/3 Bongini Fundo Street, Siyabuswa
Postal Address: Private Bag X4012, Siyabuswa, 0472
Tel: (013) 973 1101/1390
Fax: (013) 973 2463/0674
Customer Care Line: 0800 MOROKA (667652)
Website: www.moroka.gov.za
Email: finance@moroka.gov.za
Facebook: Dr JS Moroka Local Municipality

ADMINISTRATORS QUALITY CERTIFICATE

I B.M Mhlanga, Administrator of Dr JS Moroka Local Municipality, hereby certify that the 2020/2021 final annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name

BM MHLANGA

Administrator of Dr JS Moroka Local Municipality (MP316)


Signature

Date



dr.jsmlm

Dr JS Moroka Local Municipality

2601/3 Bongmikando Street
Siyabuswa 0472
Private Bag x 4012
Siyabuswa 0472

Tel (013) 973 1270
Fax (013) 973 0974

Enq: B.M Mhlanga

30 June 2020

TO: DEPUTY CFO

1. You are hereby informed that Council at its special sitting held on the 30 June 2020 resolved as follows:

**R458.06.2020ND FINAL ANNUAL BUDGET 2020/21 – 2021/23
MTREF**

- 1.1. **THAT,** Council approve 2020/21 to 2021/23 Final Medium Term Revenue and expenditure Framework
 - 1.2. **THAT,** Council approve the Tariffs for the services provided by the municipality as contained in the tariff structure
 - 1.3. **THAT,** Council approve the following budget related policies:
 - 1.3.1. Budget Policy
 - 1.3.2. Tariff policy and Tariff Structure
 - 1.3.3. Credit Control and Debt Collection Policy
 - 1.3.4. Property Rates Policy
 - 1.3.5. Free Basic Services and Indigent Support
 - 1.3.6. Impairment of Debt and Write-off Policy
 - 1.3.7. Cash Management and Investment Policy
 - 1.3.8. Supply Chain Management Policy
 - 1.3.9. Asset Management Policy
 - 1.3.10. Loss control policy.
2. Please ensure that the above resolution of council is dealt with.


.....
MR. B.M MHLANGA
ADMINISTRATOR